


In April 2015, Seagourmet Norway launched its pilot commercial activities as a producer and a wholesaler of snow crab. An official opening ceremony was set up a few months later - in June - after the 'soft launch' had proved to be a success.

A ribbon was cut in the presence of the Mayor of Batsfjord, the Ambassador of Latvia in Norway,


Seagourmet Norway AS has soon become one of the bisgest producers on the global market of seafood.
Its average production output reached 8-10 tonnes of cooked frozen crab clusters daily.


The whole project is made up of two seamless components:
Seagourmet Norway AS - the producer, and SIA North Star - the supplier.

## SIA North Star

- an owner and operator of 4 vessels running under EU flag -
was established to secure regular supply of live snow crabs to Seagourmet Norway AS.



Elisabeth Aspaker, the then-Minister of Fisheries of Norway, paid a visit to Batsfjord back in 2015, and was our honoured guest.


Ms.Aspaker was impressed with the results we had achieved in just four months after our start.

We showed her how live crab is being unloaded from f/v Solveiga (North Star) and processed into frozen clusters.

Among other things, she wished the best of luck to our joint Norwegian-Latvian project.

Later in 2015, Elisabeth Aspaker became the Minister of European Affiars.

Snow crab production overview


Total production output for snow crab clusters: April-December $2015=\mathbf{8 8 4} \mathbf{3 0 2} \mathbf{~ k g}$, January - September $2016=\mathbf{9 1 7} \mathbf{4 1 7} \mathbf{~ k g}$ No other crab factory may show off similar figures! Not even close.

In Batsfjord, we emerged as one of the largest employers:
-45 crab processing workers

- 8 people in administration
- 2.5 shifts ( 20 hrs ), 7 days


Here is an overview of salary and staff turnover in 2015 and 2016 (factory).

2015


2016




As we rapidly grew economically, our purchases from Norwegian suppliers were also on the rise. Wherever possible, we used local goods and services. We put much effort in pushing forward the local community's development and contribute as much as we could to its economy, and wider - via taxes and contributions to national agencies.


Along with our direct economic investment, we have also contributed to social development of Batsfjord.

iFinnmark
Direkesport Debatt Nyhetsdognet og e evis Sokk iarkivet Meny $=$ BATSFJORD
Klovnemoro og unger i fleng på en snurr: Fest for ny lekeplass


Båtsfordfolket lar aldri en sjanse til en god dose festivitas forbigås. Tirsdag ble det folkefest da den nye lekeplassen åpnet
 (f) og selvsagt bama
 en ny lekeplass, som er paspandert oss aven nyyetablet t bedifit, er selvsag intet unntak, sier ordforer Geir Knutsen

At the opening ceremony we had a clown show, a great deal of sausages, refreshements and happy laughing children all around.



Let alone the kids on the playground, adults love having fun as well.

Batsfjord fans had to wait for D.D.E. for twenty years until their favourites could return with a concert.

Back in 2016, we helped to make this happen.

And it was worth it.
The show was terrific.


Although Batsfjord proudly bears a title of the fishery capital of Norway (Fiskerihovedstaden), the Batsfjordingers knew little if anything about snow crabs.

And so, at local fairs, food festivals, and field visits, we were there to tell and to share.

Our snow crab clusters were later offered at local restaurants and shops.



While US and Asia were initially the biggest consumers of snow crab, our ambition was to introduce this delicious, yet totally unknown, product onto the markets of EU and Norway.

We were getting ready to launch a cooking TV show about snow crabs. Together with chefs we developed new recipes. We opened an extra office in Holland to boost promotion and sales.

Furthermore, to get a new and broad audience for this product, we attended global exhibitions in Europe, Asia, and at home in Norway.


New TV show was to be aired on 24Kitchen, the most popular cooking channel in Holland.


## Cut the Crab (long-form)

For the long-form of Cut the Crab, Hugo will show 4 different crab dishes prepare. occasions, wh If you follow his recipes you will, without If you fout, make a good impression friends and family. doubt, makents-in-law, fri

## Cut the Chab throt-form)

In Cut the Crab Hugo will show how quick
and easy you can friends with you can impress fam quick cious crab dish.
difficult often seems an expensive otherwise. Each ingred, but Hugo will prove crab wise. Each episode he will prove crab dish for a specific occasion make a tips and tricks to easily preasion. He gives yourself.

## Enisodes (f.e.)

EPISODE 1: Hugo shows how easily you prepare crab on a BBQ. This definitely makes you the new $B B Q$ master of the group
EPISODE 2: Hugo makes different kinds of crab bites, which are easy to take with you. For example, when you take your family out on a boat trip.
EPISODE 3: Crab is perfect to impress your girlfriend. Hugo will prepare a simple, but delicious crab diner for two


Promoting snow crabs at global and domestic exhibitions


In September 2016, the supply of snow crabs was put on hold after EU and Oslo failed to come to terms regarding quotas and possibilities for European boats.

EU vessels were practically ousted from snow crab business, and SIA North Star had to withdraw its vessels back to the shore. The case was brought to courts, and is still under litigation.


The supply of our major raw materials - snow crab - was suddenly interrupted.

We tried hard to find alternative suppliers of live snow crabs but these possibilities are devastatingly limited.

Production came to a halt.
Our development programme was shelved.
We had to let go over 50 people.

