



CURRICULUM VITAE

Didier MATRAY

Born on June 5, 1951, married, four children (Thibaut, Gautier, Bertrand, Sophie)
Residing in 4052 Beaufays, Rue des Sept Collines, 88.

EXPERIENCE AS AN ATTORNEY AT LAW

- Member of the Liège Bar since 1973 and since 1987, managing partner of MATRAY, MATRAY & HALLET law firm, a civil company in the form of a cooperative company with limited liability Belgian law, having lawyers affiliated at the Bar of Liège, Brussels, Antwerp, Cologne, Paris and New York.
- Registered in Cologne as a Belgian lawyer since May 30, 1988.
- Member of the Paris bar since March 11, 2003 (European directive).
- From September 1, 2003 until September 1, 2005: Chairman of the Liège bar. On 23 June 2017, elected as Past Chairman of the Liege Bar for the period of 1 September 2017 until 31 August 2018.
- From 1995 to 2017, Professor at the Centre of Professional Education of the Liège, Verviers, Eupen, Marche, Neufchâteau and Aarlen Bars (former Internship school).
- From September 1, 1987 until Augustus 31, 1989, member and secretary of the Board of the Liège Bar, appointed as Chairman of the Committee in charge of the International relationships of the Liège Bar; September 1, 1994 until August 31, 1996, member of the Board of the Bar, Chairman of the Committee in charge of the Government lobbying; from September 1, 1999 until August 31, 2001, reappointed as a member of the Board of the Bar.
- October 1984: Speaker at the conference of the young Bar association (Jeune Barreau) of Liège.

OTHER PROFESSIONAL ACTIVITIES

- Since 24 June 2021, President of Francarbi, an international association created to promote cultural and legislative pluralism in international arbitration.
- Since 2 June 2015 until 19 June 2019, Chairman of the Board of directors of the Belgian Luxembourg German Chamber of Commerce (*Chambre de Commerce belgo-luxembourgeoise-allemande*), since March 2004 until 18 June 2019, Member of the Board of directors of that Chamber.
- Consultative Committee for the granting of Titles of Nobility by His Majesty the King of Belgium and of decorations in the national orders (Member since July 17, 2012 and Chairman since July 2016 and until 31 September 2021).
- Since 21 June 2011 and until 26 June 2020, Vice-President of the Cepani, the Belgian Center for Arbitration and Mediation) based in Brussels. On the same dates, President of the Scientific Council of the Center.
- Since March 2005 until May 2018, appointed Member of the Board (Regent) of the *Banque Nationale de Belgique* (Belgian Central Bank). Member of the Remuneration and Nomination Committee (01/01/2011 – 22/05/2018). Chairman of the Remuneration and Nomination Committee (27/05/2013 – 22/05/2018). Member of the Special Fund Commission (30/05/2011 – 22/05/2018).
- Since July 1, 2003 until June 2017, member of the Supervisory Board of the *FINANCIAL SERVICES – MARKET AUTHORITY* (FSMA, former CBFA)
- Since January 1, 2000 until May 31, 2003, deputy-chairman of the Market Authority of the Belgian Stock Exchange (BXS), Belgian branch of Euronext.
- Professor at the Law Faculty of the University of Liège (Department of commercial law, in charge of the course, Commercial Transactions, Mergers and Acquisitions), since July 8, 1992 until 30 September 2017.
- From October 1, 1976 until September 30, 1981: assistant-lecturer of Professor Del Marmol (Director of the department of commercial law of the Law Faculty, University of Liège).
- October 1971- September 1973: assistant-student of Professor J. STASSART, in charge of political economics.
- From January 1974 until November 1975: Attaché at the Belgian Secretary of State for Regional Economy Wallonia.

EDUCATION :

- June 1973: Law degree at the University of Liège, Law School (Belgium), *With First honors.*

PUBLICATIONS (Non-exhaustive list)**In the field of Commercial contracts :**

- « *Le contrat de franchise : les commissions occultes, honoraires furtifs, faveurs officieuses, gracieusetés clandestines* », (Franchising agreements : undisclosed fees and avantages), in Contestations, combats et utopies, Liber Amicorum Christine Matray, Larcier, groupe Larcier, Brussels 2015 pp. 397 à 418.
- “*L’arbitrage et le caractère évolutif des contrats de distribution*”, (Arbitration and adaptation mechanism of distribution agreements), in collaboration with Françoise Vidts and Baudoin Roels, in “*L’arbitrage et la distribution commerciale*”, Bruylant, Brussels, 2005, pp. 109 à 155.
- « *Les clauses d’adaptation de contrats* », (Adaptation clauses of contracts), with the collaboration of Françoise Vidts, in *Les grandes clauses des contrats internationaux*, 55th seminar of the *Commission Royale Droit et Vie des Affaires*, Liège, March 11-12, 2005, Bruylant, Brussels, 2005, pp. 93-165.
- « *Le contrat de franchise, Introduction générale* », (Franchising contract, introduction), in *Le contrat de franchise*, Collection Commission Droit et Vie des Affaires, Faculté de Droit de Liège, Bruylant, Brussels, 2001, pp. 7-35.
- « *Les contrats commerciaux* », (Concession, agence, franchise et courtage) (Commercial Contracts (distribution, agency, franchising and brokerage)) in collaboration with Laurent MASSON, in *Le point sur le droit commercial*, Commission Université-Palais, 2000, Editions scientifiques de la Faculté de Liège, Liège, 2000, pp. 15-147.
- “*Participation in the guide with respect to the drafting of international distributorship agreements*”, Editions C.C.I., Paris, 1989.
- « *L’harmonisation des contrats d’agence* », (Harmonization of agency contracts), with collaboration of Mr. Olivier Servais in *Revue droit et pratiques du commerce international* 1981 (pp. 387-426 and 627-671).

- « *Les concessions exclusives de vente. Préavis et indemnités de rupture* », (Exclusive sales distributions. Termination notice and compensation for breach of contract), in collaboration with Ms. Anne BENOIT-MOURY, Annales de la Faculté de droit, d'économie et de sciences sociales de l'Université de Liège 1980 (pp. 127-187).

In the field of Arbitration :

- « *L'arbitrage et les sociétés: une introduction* », (Arbitration and Companies: an introduction), Liège, Wolters Kluwer, Belgium 2019, pp. 1-20 in collaboration with Gautier Matray
- « *An introduction to third-party funding* », in collaboration with Sigrid Van Rompaey, B-Arbitra 2017/1, pp. 175-194.
- « *Le principe du contradictoire: ses contours* », (The principle of adversarial proceedings) in collaboration with Gautier Matray, in Le Principe du contradictoire en arbitrage, Francarbi Coll., Bruylant, Brussels, 2016, pp. 21 à 32.
- « *L'arbitrage et l'assurance. Les rapports avec les tiers* », (Arbitration and insurance law. Impact on third parties) in collaboration with Françoise Vidts, in L'arbitrage et le droit des assurances, Cepani, Bruylant, Larcier, Brussels, 2015, pp. 129 à 166
- « *L'arbitre et l'urgence, Introduction générale* », (The arbitrator and emergency), in collaboration with Françoise Vidts, in L'arbitre international et l'urgence, Francarbi Coll., Bruylant, 2014.
- « *Les contraintes légales et les dispositions des règlements d'arbitrage relatives à la confidentialité* », (The legal requirements and provisions of the arbitration rules regarding confidentiality), in collaboration with Gautier Matray, in Arbitrage et Confidentialité, éd. Cepani Bruylant, 2013.
- « *L'arbitrage multipartite dans le nouveau règlement CCI* », (Multiparty arbitration under the new ICC rules), in collaboration with Gautier Matray, report presented during the conference organized by CEPANI and ICC Belgium on January 17, 2012.
- « *La conduite de la procédure arbitrale sous l'empire du nouveau droit belge de l'arbitrage* », (The conduct of arbitration proceedings under the new Belgian law on arbitration), in collaboration with Gautier Matray, Revue b-Arbitra 2014/1, pp. 81 - 120.
- « *Le financement du contentieux arbitral international par un tiers* », (Third party funding in international arbitration disputes), in collaboration with Guy Keutgen, in Liber Amicorum Georges-Albert Dal, L'avocat, Larcier, 2014, Brussel, pp. 519 - 542.
- « *L'exécution sur le territoire belge des sentences arbitrales étrangères annulées dans leur pays d'origine* », (The enforcement in Belgium of foreign arbitral awards that have been set

aside in their country of origin), in collaboration with Gautier Matray, in Liber Amicorum François Glansdorff et Pierre Legros, Bruylant, Brussels, 2013, pp. 781- 813.

- « *Le nouveau règlement d'arbitrage du Centre belge d'arbitrage et de médiation* », (The new Belgian arbitration rules of the Belgian Centre for Arbitration and Mediation), in collaboration with Gautier Matray b-Arbitra 2013, pp.45-101.
- « *La vérité: Le principe de contradiction devant les arbitres, l'intervention d'un tiers dans la procédure arbitrale, la situation de différentes parties intéressées comme l'assureur, le débiteur solidaire ou le sous-traitant* », (The truth : the principle of a contradictory debate in front of the arbitrators, third party intervention in the arbitration procedure, the position of the different parties concerned such as the insurer, the equally responsible debtor and the subcontractor), in collaboration with Françoise Vidts, atribute to Guy Keutgen for his action to promote arbitration, Cepani, Bruylant, Groupe de Boeck 2013, pp. 551- 582.
- « *The Arbitrability of Agency Agreement, a comment on the Judgement of the Belgian Supreme Court of 9 November 2011*», in collaboration with Françoise Vidts in Essays in honor of Hans Van Houtte, pp. 233- 247.
- « *L'éthique des conseils* », (Lawyers' ethics), in collaboration with G-A Dal, in « *L'éthique dans l'arbitrage* », collection Francarbi, Report of Francarbi Colloquium of December 9 2011, Bruylant, Brussels 2011, pp. 37 – 80.
- « *Arbitrage et concurrence, concurrence et arbitrage* », (Arbitration and competition, competition and arbitration) in collaboration with Gautier Matray in « *Arbitrage et droit de la concurrence* », ed. CEPANI, report of the colloquium held on December 9, 2010, on "L'arbitrage et le droit de la concurrence".
- « *Même en arbitrage, il n'y a pas de témoin sous la robe* », (Not even in the context of arbitration, is there a witness underneath the robe), in « *Pourquoi Antigone* », in Liber Amicorum Edouard Jakhian, Bruylant, Brussels 2010, pp. 365- 404.
- « *L'arbitrage et les tiers, recension de l'ouvrage publié par le Cepani* », (Arbitration and third parties, Review of the book published by Cepani), in Cahier des Juristes 2010.
- « *L'administration de la preuve en matière d'arbitrage* », (The taking of evidence in arbitration), in collaboration with Gautier Matray, in « *L'administration de la preuve en matière d'arbitrage* », Brussels, Bruylant 2009, page 19 to 40.
- « *Quelques histoires d'arbitrage écoutées aux portes de la légende* », (A few anecdotes that belong to arbitration history), in Liber Amicorum Guy Keutgen, Bruylant, Brussels 2008, pages 329 to 356.

- « *La rédaction de la convention d'arbitrage* », (The drafting of the arbitration clause), in collaboration with Gautier Matray, in “*La convention d'arbitrage - groupes de sociétés et groupes de contrats*”, Brussels, Bruylant, 2007, pp. 21-77.
- *Gerichtsstandsvereinbarungen und Schiedsgerichtsklauseln: Forumshopping?* with the collaboration of Dr. Jan-Henning Strunz in "Forderungseintreibung in Belgien" (jurisdiction and arbitration clause, forum shopping), with the members of the German desk of Matray, Matray & Hallet.
- Note under Cepani Award nr. 1075 in Yearbook of the Arbitral Awards, Bruylant, Brussels, 2005, pp. 266-282.
- “*L'indépendance et l'impartialité de l'arbitre*”, (Independence and impartiality of the arbitrator), in collaboration with Albert-Jan Van Den Berg, reports of the Seminar organized by the CEPANI, March 28, 2003, Bruylant, Brussels, pp. 83 – 162.
- "Les voies de recours contre les sentences arbitrales", (legal recourse against arbitral awards), in collaboration with Jean-François Moreau, in « *L'arbitrage interne* », Commission Université-Palais, 2002, Editions scientifiques de la Faculté de Droit de Liège, Liège, 2002, Vol.59, December 2002, pp. 260 – 317.
- « *Conséquences fiscales des sentences arbitrales, en particulier en ce qui concerne les garanties de passif* », (Tax issues in connection with arbitral awards), in collaboration with Mrs. Florence Remacle and Mr. Jean-Luc Dascotte, in *Arbitrage et fiscalité*, Bruylant, Brussels, 2001, pp. 79-122.
- « *La rédaction de l'acte de mission dans la procédure d'arbitrage* », (The drafting of terms of reference in the arbitration proceedings), Revue de droit international et de droit comparé, 1996, pp. 34-57.
- « *L'arbitrage et le droit des sociétés* », (Arbitration and company law) in collaboration with Ms. Anne BENOIT-MOURY, seminar organized by the CEPANI (Centre d'Etude pour la pratique de l'Arbitrage National et International), February 28, 1978, extracts in Revue de l'Arbitrage 1978, pp. 130-155.

In other areas :

- "Secret professionnel, déontologie et anti-blanchiment", (Professional secrecy, deontology and anti-money-laundering) in " Tribunaux, barreaux, et réviseurs d'entreprises – actualité : collaboration et droit des affaires ", Report of the Seminar, Maklu Antwerpen, October 12, 2012, pp. 215 – 270.
- " Le point sur le droit des sociétés, Les obligations de déclaration de participations dans les sociétés anonymes ", (Reflection on company law, the disclosure obligation of the share

holders of a public limited company (N.V.)), with the collaboration of Déborah Gol and Gautier Matray, seminar organized by the CRDVA, Liège, May 26, 2011.

- "La valeur ajoutée de l'avocat ou jusqu'où notre savoir-faire est-il extensible?" in "La valeur ajoutée de l'avocat", Report of the Congres of the OBFG, February 17, 2011, OBFG collection, Anthemis, pp. 9 – 32.
- "Acte de l'avocat ", (Deed of a lawyer), Seminar organized by the OBFG, June 3 , 2010.
- Note under Civ. Brussels March 8, 2007, R.D.C., 2007, liv. 8, p. 840, with the collaboration of Gautier Matray.
- "L'adoption de la huitième Directive relative au droit des sociétés", (The 8th directive on company law) with the collaboration of Gautier Matray in Comptabilité et fiscalité pratiques, Kluwer, Brussels, 1/2007, pp. 1-12.
- "La responsabilité pénale des personnes morales", (The criminal prosecution of legal entities), in Le risque entrepreneurial, Actualités en matière de responsabilité des sociétés et de leurs dirigeants, in collaboration with Thibaut Matray et Déborah Gol, Report of the seminar organized by FEB-VBO, November 29, 2006, Brussels, 2007, pp. 129-188.
- "Règles de l'art - Normes - Risques de développement - Savoir-faire - Des notions qui se chevauchent", (The rules of art – standards – development risks – know-how – overlapping concepts), with the collaboration of Françoise Vidts, in Liber Amicorum Paul Delnoy, Larcier, 2005, p. 111.
- "Avocats et TIC: et l'Ordre dans tout cela?", (Lawyers and TIC: What about the Bar?), with the collaboration of Yves POULLET (published in Cahiers du CRID, Namur), Brussels, Bruylant, 2005, n° 26, p. 443-492.
- "Takeover Bid under Belgian Law" (2004), Annual Conference of the Law Firms Association "Terralex", in collaboration with Benoît Kohl.
- "Conclusion sur les évolutions et applications pratiques", (Update and casus) at Château de Colonster, on May 14, 2004, Cahiers de Déontologie, Brussels, March 11-12, 2005, Vol. II, Liège and Verviers Bar, 2004, pp. 209-224.
- "Craines et espoir", (Fears and hope), Revue Régionale de Droit, La Charte, Brussels, nr. 112 - 2004, pp. 237-244.
- "U.S.A. Patriot Act: nouvelle arme contre le blanchiment ", (U.S.A. Patriot Act : new weapon against money laundering), in collaboration with Benoît Kohl, in L'Exportateur, CCI et AWEX, January 2003.

- "La société de management ", (The management company), in collaboration with Benoît Kohl and Michaël Herbatschek, in « Actualités en droit des affaires », Van Ham & Van Ham 2003, p. 501 - 532.
- "*La compétence en matière de faillite internationale dans les relations franco-belges et la devise des mousquetaires: une pour tous et tous pour une?*", (Jurisdiction issue in the matter of bankruptcy with international dimension) note under Cass. 18.02.1999, Revue Critique de Jurisprudence Belge, 2002/2, Bruylant, Brussels, pp. 310 – 375.
- "*Les aspects juridiques de la cession d'une P.M.E., Comptabilité et fiscalité pratiques*", (Issues related to the sale of a small-medium sized undertaking), in collaboration with Christian Duvieusart and Jean-Luc Dascotte, January 2002, pp. 17-48.
- "*Conventions d'actionnaires et dispositions statutaires, quelques brèves observations*", (Short commentary on shareholder agreements and statutory provisions), in Liber Amicorum Commission Droit et Vie des Affaires, 40th anniversary, Bruylant, Brussels 1998, pp. 525-550.
- "*Les juridictions consulaires et la restructuration des entreprises*", (Restructuration of undertakings), in « Les règlements judiciaires et extra-judiciaires des conflits commerciaux », Collection scientifique de la Faculté de Droit, Liège, 1998.
- "*La responsabilité des administrateurs et gérants des S.A., S.P.R.L. et S.C.*", (Liability of the directors of S.A., S.P.R.L. and S.C.) (up-date in collaboration with Nathalie Louck), Guide juridique de l'entreprise (2[°] édition), Kluwer, Diegem, 1998, livre 24.
- "*La coopération entre entreprises*", (Cooperation between undertakings) with collaboration of Bruno Lhoest, up-date in collaboration with Nathalie Louck), Guide Juridique de l'Entreprise (2[°]édition), Kluwer, Diegem, 1998, livre 92.
- "*La protection des tiers dans les opérations de transmission d'entreprises*", (The protection of third parties in case of a transfer of business), Actualités du droit, 1995, nE1, pp. 155-214.
- "*L'emprise du droit pénal dans la vie des affaires. Punir le dirigeant ou protéger l'entreprise*", (The importance of criminal law in business life. Should the manager be punished or should the company be protected), in *Le risque pénal dans la gestion de l'entreprise*, Université de Liège, CDVA, Story-Scientia, 1992, pp. 9-50.
- "*Observations sur la responsabilité dans la constitution et la gestion des sociétés*", (Commentary on liability assumed in connexion with the setting-up and the management of companies) - report presented on December 9 and 16, 1989 in Liège and Charleroi, published in Chroniques du droit à l'usage du Palais, t. VII, Le droit des sociétés, Story Scientia, 1989.

- "La responsabilité des membres et des administrateurs", (The liability of members and managers) in "Les ASBL, critical evaluation of a success" Story Scientia, Gent 1985 (pp. 383-422).
- "Vérité en-deçà, erreur au-delà", (The truth & the mistake), speech given at the Young bar association of Liège, in November 1984, Journal des Procès of November 16 and December 14, 1984.
- "Le droit positif du refus de vendre au 1er juin 1981 ", (Refusal of sale – June 1, 1981) (droits belge, français, allemand et européen) in Concurrence et distribution, Librairies techniques, Montpellier 1981, pp. 267-306).
- "L'association momentanée en droit belge ", (Temporary associations), in la Co-traitance internationale, Edition du Moniteur, Paris 1980, pp. 27-78.

SEMINARS (NON-EXHAUSTIVE LIST)

In the field of Commercial contracts :

- "Le contrat d'agence commerciale ", (Commercial agency agreement), seminar organized by AWEX, Namur, April 27, 2010.
- "Réussir la phase précontractuelle - Encadrez et sécurisez vos accords dès la phase des négociations ", (How to secure pre-contract phase by drafting appropriate agreements), in collaboration with Thibaut Matray, seminar orgnaized by IFE - Contrats d'affaires - Brussels, November 14, 2007.
- "Les contrats internationaux", (International contracts), seminar organized by the Chambre de Commerce et d'Industrie of Luxembourg and EIC, Libramont, October 25, 2007.
- "Choosing the right legal aspects agreement", EIC Thematic Training Session - Internationalisation and business cooperation, - European Commission, Brussels, September 7, 2007.
- "Récupération de créance et mesures de prévention", (Debt collection and conservatory measures), seminar organized by la Chambre française de Commerce et d'Industrie de Belgique, Brussels, September 21, 2006.
- "Les aspects juridiques des partenariats dans le contexte international des entreprises", (The legal aspects of the partnerships with international dimension), seminar organized by la Chambre de Commerce du Grand-Duché de Luxembourg, Luxembourg, June 27, 2006.

- "Les Incoterms et leur influence sur le contrat commercial ", (the Incoterms and their impact on the commercial contract), seminar organized by le Club Liégeois des Exportateurs (CLE) sur le sujet " Les Incoterms", Liège, May 9, 2006.
- "Les différentes formes de partenariats d'entreprises", (The various partnership formats), seminar organized by AWEX on "Soutien au développement de partenariats d'entreprises wallonnes et tunisiennes", Brussels, March 29, 2006.
- "Contrats internationaux (agent commercial et distributeur)", (International agreements), seminar organized by POLEXPORT on "Coaching en commerce extérieur", La Hestre, March 28, 2006.
- "Les spécificités liées au caractère international des accords de coopération", (Distinguishing features of cooperation agreements with international dimension), seminar organized by BEP (Bureau Economique de la Province de Namur) on La coopération entre entreprises: votre clé pour la conquête des marchés internationaux, Namur, February 14, 2006.
- "Les aspects juridiques des différents types de partenariats envisageables dans les pays candidats", (Legal aspects of different partnerships in the candidate member states), Seminar organized by the SPI+ (Services - Promotion - Initiatives - en province de Liège - intercommunale - S.C.R.) on Elargissement de l'Union Européenne: quel impact et quelles opportunités pour votre entreprise, Trooz, December 2, 2003.
- "L'Impact de l'élargissement sur les contrats internationaux", (The impact of the enlargement on international contracts), Seminar organized by the SPI+ (Services - Promotion - Initiatives - en province de Liège - intercommunale - S.C.R.L.) on "L'élargissement ... Une opportunité pour les PME dans leur stratégie de développement international" (in agment... an aportunity for SMEs in their international development strategy), Horne, November 20, 2003.
- "Spécificités du contrat international - comparaison des différents modes de distribution ", (Distinguishing features of international contracts – comparative analysis between different distribution formats), Seminar organized by the Club Liégeois des Exportateurs on Les contrats commerciaux internationaux (international business contracts), Liège, September 11, 2003.
- "Approche du droit allemand: implantation, exportation, acquisition - aspects juridiques et réglementaires; International Customer Day ", (German law approach – setting up – exportation – acquisition – international customer day) organized by Fortis Banque and the Club Liégeois des Exportateurs, Spa, June, 2003.
- " Aspects juridiques des accords de collaboration générés dans le cadre du clustering ", (Legal aspects of the cooperation triggered by clustering agreements), with the collaboration of Françoise Vidts, Seminar organized by the Agence Wallonne à l'Exportation (AWEX), "Clustering & Exportation", Liège, November 13, 2002.

- "Le droit international privé des contrats comme outil de sécurité dans le cadre de la vente de biens corporels dans l'espace Euro-Méditerranée ", (Private international contract law as a security tool in the context of the sale of tangible good in the Euro-Meditanean area), report at the Colloquium of the Juristes des deux Rives de la Méditerranée, Ordre des Avocats à la Cour de Paris et Université de Galatasaray, Istanbul, September 15 2001.
- "Agenti e distributori nella legislazione del Belgio, con particolare riferimento alla legge sull'indemnità dei distributori", (in collaboration with Françoise Vidts), seminar organized by the "Chambre arbitrale piémontaise", Chamber of Commerce of Cuneo, Industrial Union of the Province of Cuneo, Cuneo, October 26, 2001.
- "The indemnity payable to distributors in Belgium and in other european countries - Termination for cause of agency and distribution contracts", (in collaboration with Françoise Vidts), seminar organized by « Chambre arbitrale piémontaise », Torino, October 25, 2001.
- "Vertical agreements, Parallel imports, Horizontal agreements, Future reforms", (in collaboration with Françoise VIDTS), symposium organized for the representatives of pharmaceutical industry, Ljubljana (Slovenië), October 19 and 20, 2001.
- "New development in E.U. anti-trust law", in collaboration with Françoise Vidts, conference organized per the request of a Pharmaceutic company in Slovenia, October 19-20, 2001.
- "Le contrat de franchise, Introduction", (Franchsing agreement, introduction), 51th Seminar organized by the CRDVA, on "Le contrat de franchise", law school, University of Liège, Château de Colonster, Liège (Sart-Tilman), September 29, 2000.
- "Rédiger un contrat de vente internationale", (Drafting an international sale contract), seminar organized by Hainaut développement on « contrats de construction internationaux ».
- "The ICC Agency Model Contract, A commentary" together with Fabio Bortolotti, Didier Ferrier, Ole Lando, Klaus Meyer Swantee en Valérie Roberts, Kluwer, Law and Taxation publishers Deventer (The Nederlands) and Boston (USA) and ICC Publishing s.a. Paris (France) 1993.
- "Les intermédiaires commerciaux et la distribution", (Commercial intermediaries and distribution), conference organized by the "Commission Université-Palais", Faculty of law, University of Liège, September 8, 1995.
- "Le contrat de sous-traitance", (The subcontract) – Seminar organized by "Fondation pour l'étude du droit et des pratiques du commerce", Paris, June 1983.

- “*Les clauses stratégiques des contrats d’agence et de concession*”, (Strategic clauses for agency and concession contracts), seminar organized by the ICC on “*Commercial representation*”, Paris, October 11, 1985.

In the field of arbitration :

- “The new Arbitration Law in Belgium”, colloquium of CEPANI (the Belgium center of arbitration and mediation) at the Belgian embassy in Ankara and at the Belgian Consulate General in Istanbul organized at Istanbul on October 20, 2014 and in Ankara, on October 21, 2014.
- “*Belgium, an attractive location: Arbitration center & Investment opportunities*” seminar organized by Brussels Invest & Export, CEPANI (the Belgium Center of Arbitration and Mediation) and the Belgian Finance Club on March 16, 2014 at Riyad in the context of the European mission conducted at Saudi Arabia and the Sultanate Oman chaired by Her Royal Highness Princess Astrid.
- “*The conduct of the proceedings, Multiparty Arbitration*”, colloquium of CEPANI (the Belgium center of arbitration and mediation) and the Belgian Consulate General at Istanbul on February 17, 2014, named Belgium and Brussels, Capital of Europe, The International Arbitration Hub.
- “*Mehrparteienverfahren*” colloquium organized by VIAC (Vienna International Arbitral Center) based in Vienna and CEPANI (the Belgium Center of Arbitration and Mediation) on January 17, 2014 at Vienna.
- “*The New 2013 Cepani Arbitration Rules*” colloquium organized by CEPANI (the Belgium Center of Arbitration and Mediation) on October 24, 2013.
- “*L’arbitrage CIRDI et l’affaire Chevron et Equateur*” (ICSID arbitration and the Chevron and Ecuador case), Conference organized by the University of Louvain-la-Neuve (Belgium) in the context of the last class of Professor Bernard Hanotiau, Louvain-La-Neuve, April 28, 2012.
- Arbitration, lecture given at the UCL on May 17, 2011 and May 2, 2009.
- “*L’arbitrage CIRDI*” (ICSID Arbitration), seminar organized by CEPANI (the Belgium center of arbitration and mediation) VIAC (Vienna international arbitral center) based in Vienna via for a delegation of Algerian judges, Brussels, November 12, 2007.
- “*Arbitration in Belgium*”, Seminar organized by “The Chartered Institute of Arbitrators” on “*Dispute Resolution: the European Perspective*”, Brussels, June 14 - 16 2002.

- "Dispute Resolution in the context of business transactions between China and European Countries", in collaboration with Françoise Vidts, Conference organized by the European law department of the University of Beijing, December 7, 1999.

In other areas :

- "Les abus de marché", (Market dysfunctioning), lecture given at the UCL on March 29, 2014, on March 26, 2012, on March 28, 2011 and on March 29, 2010 to students of the Master program with Bank and Finance as majors.
- "La mort saisit les vivis ", (Dear seized from the living), conference organized by DEGROOF BANK on the progressive phasing out of the bearable shares, May 10, 2012.
- "La conversion des titres au porteur ", (The conversion of bearer securities), Seminar held at the Bank Degroof, May 10, 2012.
- "De Advocatenak", in advocatendag, event organized by the Orde van de Vlaamse Balies Kortrijk May 10, 2012.
- "Les garanties de passif ", (Liabilities guarantees) Séminar IFE, Brussels, les 6 et 7 juin 2011, with the collaboration of Déborah Gol and Christian Duvieusart (for the report), Brussels, June 6 and 7, 2011.
- "La loi sur la continuité des entreprises", Seminar IFE, with the collaboration of Thibaut Matray (for the report), Brussels, March 17, 2011.
- "Les fusions transfrontalières", (Cross-borders mergers), seminar organized by FEB (Federation in Entreprises in Belgium) on « Nouveau cadre juridique, social et fiscal des réorganisations transfrontalières de sociétés ».
- "Die Klauseln des Handelsvertretervertrages", (Provisions of commercial agency agreement), seminar organized by AWEX, Aachen, April 29, 2010.
- "Les espaces de liberté en droit des affaires", (A room for flexibility in business law), seminar organized by Commission Royale Droit et Vie des Affaires (Commercial law and practice Royal Commission) of the law school of Liège University, Liège, December 6, 2007.
- "L'usufruit des parts sociales", (Usufruit of shares) seminar organized by the bank Degroof, Liège, October 15 2007.

- "La gestion d'un conflit dans les relations belgo-françaises", (Dispute resolution in the framework of relationship between Belgians and French), seminar organized by Euro-Info Centre, Tournai, April 19, 2007.
- "La cession privée d'une participation de contrôle ", (Private transfert of the controlling interest), seminar organized by the *Union belge des conseillers fiscaux*, Liège, March 31, 2007.
- "Les associations momentanées entre entreprises belges et françaises", (Temporary cooperation between Belgian and French companies), seminar organized by Hainaut Développement, Tournai, January 11, 2007.
- "La Responsabilité pénale des sociétés et de leurs dirigeants", (Criminal prosecution of legal entities and their directors), seminar organized by FEB, Brussels, November 29, 2006.
- "Transmission à moindre coût fiscal du patrimoine immobilier", (Optimizing the tax impact of a transfer of real estate), conférence ING, Louveigné, November 22, 2006.
- "Les contre-mesures pour déjouer l'ouverture d'une faillite à l'étranger et éviter l'application d'un loi étrangère", (The steps to avoid the declaration of bankruptcy abroad), seminar organized by IFE, Brussels, November 21, 2006.
- "Les accords entre actionnaires", (Shareholders agreement), Chairman of the seminar VANHAM & VANHAM, Liège November 9, 2006.
- Texte d'introduction et présidence d'une partie du séminaire de la CDVA sur le sujet "la régulation économique dans la vie des affaires", (Introductory text and Chairman of a part of the CDVA seminar on the topic of "the economic regulation of business", April 26, 2006, Brussel.
- "Responsabilités civiles et pénales des sociétés de management et des administrateurs", (Liability of management companies and directors pursuant to tort and criminal law), seminar organized by Van Ham & Van Ham, on "La société de management - Attraits et risques en droit des sociétés, droit fiscal et droit social", Liège, March 30, 2006.
- "Différends commerciaux, comment trouver une solution acceptable. Opportunités des clauses contractuelles: la clause de juridiction, la clause d'arbitrage et la clause de médiation", (Commercial disputes, how to select the best dispute resolution, jurisdiction, arbitration and mediation clause), with the collaboration of Françoise Vidts, seminar organized by FEB, Brussels, December 5, 2005.
- "La D.L.U.: Vivre heureux et mourir tranquille", (The D.L.U.: live happy and die in peace), with Charly Hanot, Joëlle Overath, Nathalie Bonhomme and Virginie Dehalleux, conference organized in 9 Belgian cities in collaboration with Delta Loyd et Nagelmakers bank S.A. - May 2004.

- "Contre le mal, la part de l'ange", (Against the evil, the role of the angel), reply on the speech given on November 2003 at the Conference of the Young bar association.
- "L'internationalisation, quelques éléments d'appréciation du droit belge et du droit allemand, Erstes Euregionales Wirtschaftsforum", (Issues of belgian and German law on international development of trade), Liège, March 26, 2003.
- "Le Code européen de déontologie et la liberté de prestation de services et d'établissement des avocats", (European Ethic Rules and freedom of services with respect to the lawyers, Seminar on ethic rules) organized by the Liège bar, La Roche, March 13, 2003.
- "Convocation, fonctionnement et participation à l'assemblée générale après la loi du 2 août 2002", (Rules relevant to the convening, the functioning and the participation to the general assembly of the shareholders), in collaboration with Christian Duvieusart and Benoît Kohl, Seminar organized by IFE (International Faculty for Executives (IFE) on "Cooperate Governance", Brussels, September 24 - 25, 2002.
- "Les mécanismes préventifs des conflits entre actionnaires", (Mechanism that are used to prevent disputes between shareholders), in collaboration with Benoît Kohl, Seminar Vanham & Vanham on *Les conflits entre actionnaires et les situations de blocage*, Liège, April 18, 2002.
- "La responsabilité des dirigeants d'entreprises en difficulté (la responsabilité civile et pénale)", (The liability of directors of companies in difficulties (the Civil and Criminal liability)), in collaboration with Christian Duvieusart and Benoît Kohl, Seminar organized by IFE (International Faculty for Executives) on the topic of "Concordats et faillites : actualité juridique et bilan de deux ans d'application de la réforme", March 5 and 6, 2002, Brussel.
- « Libre prestation des services et liberté d'établissement des avocats dans l'Union européenne », (Freedom of the provision of service and freedom of establishment of lawyers within the European Union), in collaboration with Nathalie Bonhomme, seminar organized by the Liège Bar, March 14, 2001, Spa.
- « Le rôle de l'avocat », (The role of the attorney), Seminar organized by the Conférence des Barreaux francophones et germanophones, Limont and Brussels, May 18 - 19, 2001.
- « Les sociétés holdings belges », (Belgian holding companies), AGM Meeting Terralex 2001 on the topic of "Wiring your Practice for the 21st Century", Brazil, Rio de Janeiro, April 26-29, 2001.
- « Les conséquences juridiques de la cession d'une entreprise : le transfert des droits et obligations et la protection des tiers », (The legal consequences of the transfer of an undertaking : the transfer of rights and obligations and third party protection) , in

collaboration with Christian Duvieusart, Seminar Vanham & Vanham on *Les cessions des P.M.E.*, Liège, April 19, 2001.

- « *Procédure d'exclusion et de retrait d'actionnaires* », (Exclusion and withdrawal of shareholders), Association pour la Formation Permanente, March 29, 2001.
- « *Contrats entre partenaires commerciaux: quelle durée?* », (Contracts between business partners: of what duration?), in collaboration with Benoît Kohl, in l'Exportateur, CCI and Awex, March 2001.
- « *Cession et rachat forcé de titres* », (Compulsory assignment and redemption of shares), Séminar Vanham & Vanham on *Cession et rachat forcé de titres dans les sociétés anonymes privées et publiques*, Brussels, March 8, 2001.
- " *Les clauses conventionnelles de garantie dans les cessions de fonds de commerce* ", (The guaranty clause in the sale of assets agreements), in collaboration with Christian Duvieusart and Laurent Masson, Séminar Kluwer *La continuité du fonds de commerce - le rôle de l'expert-comptable et du conseil fiscal* (The continuity of business and the role of the accountant and the tax consultant), Brussels, December 15, 2000.
- " *La constitution et le fonctionnement de la société patrimoniale* ", (The setting up and the functioning of the patrimonial company) Seminar Vanham et Vanham on, Patrimoines familiaux et intérêts (Family assets and interest), Liège, October 5, 2000.
- " *Lawyers and competition law*", Terralex Regional Meeting, Anvers, September 5, 2000.
- " *International Joint Ventures*", 10th AGM Meeting Terralex 2000, Cologne, April 27-30, 2000.
- " *Administrateurs et conflits d'intérêt*", (Directors and conflict of interest) in collaboration with France Lauzier, Seminar Vanham & Vanham on *Les administrateurs d'une société anonyme* (Directors of a limited company), Liège, February 24, 2000.
- " *Le contenu des conventions de cession et les clauses de garantie* ", (The content of the transfer agreement and guaranty clause), in collaboration with Christian Duvieusart, Seminar Vanham & Vanham on *Les titres de la société anonyme et leur transfert*, Brussels, November 25, 1999.
- " *Modes efficaces de règlement des litiges relatifs au bug de l'An 2000: arbitrage ou conciliation?* ", (Dispute resolution mechanisms in relation with 2000 bug : arbitration or conciliation ?), seminar organized by EFE, Brussels, June 10, 1999.
- " *Transmission d'entreprises: à quels mécanismes avoir recours*", (Transfer of business – which solutions to choose?), in " *Transmission du patrimoine*," seminar organized by EFE, May 26 et 27, 1999.

- "La société de management, la société administrateur et la mise en société des professions libérales", (The management company, the company that is a director and the incorporation of liberal activities), chairman of the seminar, Vanham & Vanham, April, 1 1999.
- "Transmission de l'entreprise familiale : quelle solution privilégier ? (Transmission of the family company : which solution to choose ?)", seminar E.F.E. on "The transmission of patrimony", January 28 and 29, 1998.
- "Les conflits entre actionnaires, les situations de blocage et les procédures de sortie", (Dispute between shareholders, dead-lock situations and exit proceedings), seminar Van Ham & Van Ham, on "The rights and duties of shareholders", December 11, 1997.
- "Quelques aspects de droit international privé de la faillite", (Certain issues of international private law with respect to bankruptcy), in "La faillite et le concordat en droit positif belge après la réforme de 1997", Commission Royale Droit et Vie des Affaires, Namur, November 6 and 7, 1997.
- "Les conventions d'actionnaires et les cessions de titres", (Shareholders agreements and transfer of shares), seminar organized by Van Ham & Van Ham on "The transfer of shares, modification and stability of shareholders", April 11, 1997.
- "L'organisation de la vie en société, comment organiser les pouvoirs de gestion et le droit de vote dans la vie des sociétés", (Organization of company, how to organize the management powers and the voting rights in companies), Van Ham & Van Ham seminar on "Assets companies", October 18, 1996.
- "La reprise des entreprises en difficultés en Belgique", (Take-over of companies facing financial difficulties in Belgium) – seminar organized by the "Magister de juristes d'affaires européens" of the Faculty of law and economic science at the University of Nancy II, on "Take-over of companies in difficulties: need to legislate?", Nancy, April 8 and 9, 1994.
- "Droit européen de la concurrence et arbitrage international", (European competition law and international arbitration) – seminar organized by the Commission Royale Droit et Vie des Affaires and l'Institut d'Etudes juridiques Européennes, Faculty of law, Liège, November 25 and 26.
- "Budgets, arriéré judiciaire et fonctionnement des Tribunaux", (Budgets, judicial backlog and functioning of courts), seminar organized by the National Bar Association of Lawyers in Belgium, on "Investing in justice, Antwerp, February 2, 1990.
- "Le recours du curateur contre la société mère en cas de faillite de la filiale", (The cause of actions of a trustee against the parent company in case of bankruptcy of the subsidiary) – seminar organized by the "Association belge des Juristes d'entreprises" and "l'Association des Femmes Juristes" on "Practical and actual questions about bankruptcy law", Brussels, January 30, 1986.

- "Y a-t-il une obligation générale de prévention des litiges?", (Is there any general obligation of preventing conflicts ?) Workshop organized by the CEPANI, Brussels, October 10, 1984.
- "Répétabilité des honoraires d'avocats", (The recovery of attorneys fees), seminar organized by Matray, Matray & Hallet, in collaboration with the law firm Van Doosselaere and the business consultants PKF on *Actualités de droit économique et fiscal*, Brussels, April 27, 2005.

INTERVIEWS SINCE 01.01.2002 (NON-EXHAUSTIVE LIST)

- "Le réseau de Didier MATRAY", (*Didier Matray's network*), Trends Tendance, 28 August 2014.
- "Un contrat sur mesure", (*A tailor made contract*), l'Echo, 23 April 2014.
- "Brussels, Place of Arbitration", Interview published in the newsletter of CEPANI of February 6, 2012.
- Chair of the Round Table organized by the Libre Belgique on the topic : "*Méthodes alternatives de règlement des conflits*", (Alternative dispute resolution methods), October 24, 2011.
- "Les Services rendus par l'avocat ", (Services rendered by the lawyer), Congres of the OBFG, February 17, 2011.
- "La situation des investisseurs qui réclament une indemnisation dans le cadre du procès Lernout et Hauspie ", (Position of the investors who claim damages in the Lernout and Hauspie case) Le Vif - L'express du 25 au 31 mai 2007.
- "Les contrats à l'exportation ", (Export Transactions), Revue de la Chambre de Commerce et d'Industrie du Luxembourg belge ASBL, mars 2007.
- "Avocats: de la parole aux actes", (Lawyers : from word to action) propos recueillis par Nicolas Ghislain (journaliste à La Libre Belgique) et parus dans le Journal du Juriste du 24 mai 2005, p. 4.
- "L'accès à la justice: une incantation?", (Access to the Courts), in collaboration with Christine Defraigne, Carte blanche, Le Soir, May 20, 2005.
- "Surveillance des marchés: pas de modèle unique!", (Monitoring of the markets – there is no one single solution!), by Laurent Marlière, edited in L'Echo, April 10, 2004.

- "Le nouveau règlement de l'arbitrage de la Chambre de Commerce belgo-luxembourgeoise-allemande (DEBELUX)", (The new rules on arbitration of the DEBELUX), contribution to the press conference organized at the headquarter of DEBELUX in Brussels on September 10, 2003.
- "Le libre choix du juge: sujet à caution?", (Freedom to select the judge: is it desirable?), Forward, March 2003, p. 43.
- "Coopération dans l'indépendance", (Cooperation & Independence), Dynamisme wallon, December 2002, p. 13.
- "La coopération implique que les entreprises qui y participent conservent leur indépendance", (Cooperation means that the undertakings involved therein remain independant), Union & Actions, 15.11.02, N. 43, p. 7.
- "Didier Matray: Coopération dans l'indépendance", (Didier Matray – enhancing cooperation while remaining independant), L'Echo, November 13, 2002, section Forum, p. 13.
- "Belgisch-deutsche Anwaltskanzlei", (Law firm Belgo-German), Das Belgien Magazin, October 2002, N. 10, 60.
- "Didier Matray, prochain bâtonnier de Liège - Primus inter pares", (Didier Matray next chairman of the Liège bar), Tendances (Profils), August 29, 2002, p. 80.
- "Les clauses de confidentialité dans les contrats de défense", (Confidentiality clauses in agreements in the industry of defense), RTL-TVI, August 22, 2002.
- "Comment sauver une entreprise en difficulté?", (How to save a company facing financial difficulties), L'Echo of March 2, 2002, sub. Economie et Droit, p. 19.

AWARDS (DECORATIONS)

- Title of Baron granted by his Majesty the King of Belgium pursuant to the proposal of the Vice Premier Minister and Minister of Foreign Affairs, ,Didier REYNDERS, by Royal Decree of July 13 2012.
- Commander of the Crown Order by Royal decree of July 5, 2009.
- Officer of the Order of Leopold II, by Decree of April 5, 1995.
- Order of merits of the Federal Republic of Germany (on September 19, 1989) (Verdienstkreuz am Bande des Verdienstordens der Bundesrepublik Deutschland).

PROFESSIONAL AWARD

- Matray, Matray & Hallet is the winner for the “Litigation & Arbitration” Law firm of the year in 2010.
- Matray, Matray & Hallet is the winner for the « *Cabinet d'avocats wallon de l'année* » (*Wallon law firm of the year*) in 2011.

LANGUAGES

- French (mother tongue)
- German: fluent
- English: fluent
- Dutch: basic
- Italian: basic